

Australian Modern Slavery Act 2018
MODERN SLAVERY STATEMENT FOR YEAR ENDING 31 MARCH 2025

About us

Turners Automotive Group Limited (the **Group**) is the parent company of a diversified group of companies that provide automotive retail and integrated financial services (finance, insurance, and credit management) operating primarily in the automotive retail sector.

Our approach

Modern slavery describes situations of severe worker exploitation, including forced labour and trafficking in persons. Modern slavery is defined under the Australian Modern Slavery Act 2018 (Cth) (section 4) and also includes debt bondage, servitude, deceptive recruiting, the worst forms of child labour, slavery (including the severe exploitation of migrant workers), and forced marriage.

The Group is committed to ethical and fair conduct. We have in place policies and practices to combat modern slavery in all its forms, including forced labour, human trafficking and the worst forms of child labour. As part of this, the Group is committed to improving transparency within our organisation and of suppliers of goods and services to the Group in respect of modern slavery. The Group has committed to not knowingly supporting or dealing with any business involved in modern slavery.

Our operations

The Group includes various branches of business and subsidiaries, including:

- **Automotive retail** – Turners Group NZ Limited, trading as Turners, buys and sells second hand consumer and commercial vehicles.¹ Automotive retail is the largest part of the Group, employing 521 employees (c. 74 % of the Group).
- **Finance** – Oxford Finance Limited, trading as Oxford Finance, provides asset-based finance to consumers and SMEs. 87 employees are employed in the finance business.
- **Insurance** – Autosure Insurance Limited provides motor vehicle, loan protection and life insurance solutions. 40 employees are employed by the insurance business.
- **Credit Management** – EC Credit Control (NZ) Limited and EC Credit (Aust.) Pty Limited, trading as EC Credit Control, and Payment Management Services Limited provide collection services, credit management and debt recovery services to corporate and SME sectors in New Zealand and Australia.² 49 employees are employed by the Credit Management business.

¹ Further Group subsidiaries involved in automotive retail include: Turners Fleet Limited; Turners Finance Limited; and Turners Property Holdings Limited.

² Further Group subsidiaries involved with EC Credit include: Estate Management Services Limited and Payment Management Services Limited.

- **Corporate Head Office** – 7 employees are employed to support the rest of the Group.

The Group offers its employees a share plan, which we operate through a separate Group subsidiary, Turners Staff Share Plan Trustees Limited.

Our supply chain

The main supply chains in relation to the Group's business are:

- **Turners automotive retail** - Turners employees travel periodically to Japan to purchase second-hand vehicles from Japanese auction houses. The vehicles need to pass biosecurity and custom checks prior to arrival in New Zealand. These checks are performed in Japan by providers accredited by the New Zealand Customs Service and the Ministry for Primary Industries. Local transport agents, including from our main transport agent Auto Logistics, then transport vehicles from the port to our car yards via independent vehicle compliance centres.
- **Turners head office, retail offices and Group financial services businesses** – Turners' head office and retail offices and the Group's financial services businesses engage with a number of primarily New Zealand-based corporate service suppliers. This includes IT procurement, logistics, legal services, commercial property leasing and commercial property building services, including cleaning, waste management and security.

Risks of modern slavery practices in our operations and supply chains

The Group has adopted a risk-based approach to modern slavery due diligence. Our intention is to do business with suppliers that hold similar values and ethical practices to ourselves. Whilst we consider the risk of modern slavery within our supply chain to be lower than other parts of the automotive industry because of the jurisdictions we operate in and our longstanding and close relationships with our key suppliers, we are mindful of the need to choose our business partners well, to carry out appropriate due diligence before commencing a relationship, and to remain alert to the indicators of modern slavery.

The Group conducted its first analysis of key suppliers that might create a higher risk of modern slavery practices for Turners in early 2020. We update this analysis each year. The key risks for the Group for the 2024 – 2025 financial year have been identified as:

- Risk of modern slavery practices in the sourcing and import of second-hand Japanese cars: low so long as key supplier relationships are maintained, and our expectations are made clear.
- Risk of modern slavery practices in using New Zealand transport agents: low.
- Risk of modern slavery practices in supply chain for manufacture of uniforms worn by Turners employees operating in automotive retail: medium – high on the basis of identified risk in the garment industry globally.
- Risk of modern slavery in contracted cleaning services for Turners' head office, retail offices and the Group's finance, insurance and credit management businesses: medium (particularly due to high staff turnover and a reliance on migrant workers).

- Risk of modern slavery in contracted motor vehicle repairer services for Autosure Insurance and Turners retail: low so long as supplier relationships are maintained and our expectations are made clear.

Actions to assess and address risks of modern slavery practices: remediation and whistle-blowing

Our Group **Governance Code** and **Code of Ethics** have helped guide our expectations and commitments to good business ethics and responsible supply chain management in relation to modern slavery since the Group's first risk assessment in early 2020. Our Code of Ethics specifically requires our staff to oppose modern slavery in all forms.

We provide all of our suppliers with our **Supplier Code of Conduct**. Our Supplier Code of Conduct reaffirms our commitment to ethical, responsible and sustainable business conduct, particularly Turners' expectations regarding modern slavery. The Code of Conduct stipulates that suppliers should ensure that all employees, agents and sub-contractors comply with all employment, workforce and health and safety regulatory and statutory requirements. The Group's procurement expectations are that our suppliers will comply with the Code of Conduct.

We are committed to continuing engagement across our supply chain and have taken steps each year to progress this work. We completed initial risk assessments in 2020 and 2021 and have since undertaken reviews of all our commercial cleaning contractors, uniform suppliers and telemarketers. We expect each of these suppliers to review and comply with our Supplier Code of Conduct.

We have conducted specific outreach across the suppliers of our largest business within the Group, which is the Turners car sale business. We have reviewed key suppliers for this business, including suppliers of office supplies, uniforms, cleaning, kitchen products and security, and circulated our Supplier Code of Conduct as above. In order to identify our key suppliers we consider a procurement spend threshold as appropriate to the type of supplier

We are now in the process of tailoring our outreach to our suppliers, either conducting due diligence on their own key suppliers ourselves, or explaining our expectations that they are properly managing modern slavery risks in relation to their own sub-contractors and employees. We are working through a process of identifying whether our suppliers have their own modern slavery policies in place or not, and considering how best to engage with those that do not.

We continue to encourage our staff to raise modern slavery risks if they arise.

Our **Group Whistleblower Policy** offers an anonymous channel to report any unethical conduct, including any illegal acts and any modern slavery violations. All reports are treated confidentially and are fully investigated. If remediation is required involving a supplier relationship, the Group will work with the supplier to reinforce our standards. We will consider termination of a supplier relationship where we are concerned by ongoing breaches or un-remedied behaviour in relation to modern slavery. The Group Whistleblower Policy is available to all staff for our Group. We encourage employees to report any concerns and raise grievances, including regarding a risk of modern slavery practices. We are committed to acting on any concerns regarding modern slavery practices raised by our employees.

We continue to identify areas for further modern slavery training for staff. Our Executive team and Financial Controllers have received specialised training on how to identify risks of modern slavery and what to do if employees have concerns that these activities are taking place. All staff receive a

copy of our Group Whistleblower Policy at least annually. We are currently working on an internal online modern slavery training module for all staff with a plan for its introduction in FY26.

Key Areas of Action 2025 - 2026

We have made steady progress against our key action areas and continue to identify further areas of focus in order to strengthen our measures and prevent modern slavery in all parts of our business.

- We intend to review our Supplier Code of Conduct to ensure it remains relevant and fit for purpose.
- We will continue to identify high risk suppliers further down our supply chain (i.e. our second tier suppliers). Having distributed our Supplier Code of Conduct to our operational suppliers, we remain committed to reviewing our intermediary broker and repairer network and intend to conduct a deeper analysis of the intermediary network for Autosure Insurance Limited and Oxford Finance Limited. We remain committed to reviewing our second tier suppliers, such as car dealers and car groomers, as appropriate. We will continue to engage with suppliers by ensuring that new suppliers are sent our Supplier Code of Conduct, and ensuring that we are communicating our expectations that they take appropriate actions to address modern slavery risks in their operations and supply chains.
- We will continue to assist our lower risk key suppliers to ensure they are aware of our modern slavery commitments as well as building our awareness of key suppliers' actions on modern slavery within their business. We will assess the risk level of our key suppliers annually to help to identify which suppliers have modern slavery obligations within their own supply chains.
- We intend to send a Modern Slavery Due Diligence Checklist to our key suppliers, including our high risk suppliers, to complete alongside our Supplier Code of Conduct. The Checklist includes questions such as: Does a particular supplier have their own Modern Slavery Policy? Is a supplier required to publish a Modern Slavery Statement every year under the Australian or United Kingdom legislation? Where responses are unsatisfactory we will engage further with that supplier.
- Though we have already engaged with our high risk suppliers, including our uniform providers, cleaning contractors and tele-marketers, we will continue to communicate our expectations that they take appropriate actions to address modern slavery risks in their own supply chain.
- We will continue to communicate our procurement expectations to our suppliers. Our Procurement Policy prescribes the process for engaging new suppliers, conducting supplier due diligence, establishing supply arrangements, and executing supply contracts. The Procurement Policy provides that only suppliers that have demonstrated their ability to comply with the Supplier Code of Conduct will be engaged.
- We intend to set up a detailed Risk Register for each subsidiary showing the level of risk for each supplier and setting up formal processes for on-boarding suppliers.
- We will include appropriate contractual clauses in supplier contracts regarding obligations to manage and notify regarding modern slavery risks.

- We intend to provide tailored training on modern slavery risks to all employees of the Group. As noted above, we are continuing to progress development of an online training module for all staff on our internal management system.

Assessing effectiveness and consultation

The Group's **Audit, Risk Management and Sustainability Committee** (the Committee), which reports to the Board, is responsible for assessing the effectiveness of Turners' management of its modern slavery risks. The Committee reports to the Board on an 'as needed' basis, as well as providing a regular annual risk update.

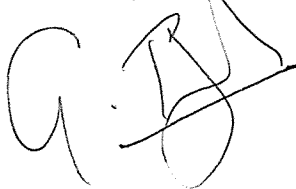
The Group considers that the actions and reflections undertaken to date have strengthened its understanding of and approach to modern slavery, though we recognise that identification and assessment of modern slavery risks throughout the Group's supply chain is a continual process which will require ongoing review. We continue to strengthen our engagement with suppliers and note the following positive outcomes in FY25:

- We have received positive feedback from key suppliers who were supportive of our engagement approach. We have been pleased to discover that more of our New Zealand suppliers have parent companies with modern slavery statements than was previously anticipated.
- We began paying our highest risk supplier (an overseas telemarketing service with its own modern slavery statement) directly, avoiding the need to pay via third parties and reducing our risk exposure.
- We have begun a detailed analysis of our supply chain by categorising suppliers and applying appropriate spend thresholds depending on the business area. This work is ongoing.

We are fully committed to the introduction of modern slavery legislation in New Zealand should this be progressed by the Government.

In FY24, the Group consulted with all subsidiary entities in the preparation of this statement including by discussing modern slavery risks with the Group Leadership Team. No further formal consultation took place in FY25, although information required for the preparation of this statement continues to be provided by the Financial Controllers for the relevant subsidiaries.

This statement applies to the financial year ended 31 March 2025. This statement was approved by the Group's Board of Directors on 24 September 2025.

A handwritten signature in black ink, appearing to read 'G. Baker', with a large, stylized flourish extending from the end of the signature.

Grant Baker
Chairman