







- Autosure and Buy Right Cars both successfully integrated into the group and contributed full six months of earnings
- All divisions delivered improvements in revenue and operating profit
- · ASX dual listing completed
- Appointed Greg Hedgepeth as CEO of Auto Retail division
- Completion of capital raising: \$25m placement (plus \$5m SPP completed post-period end) to support growth initiatives

## HY RESULTS SNAPSHOT

## Continuing growth in revenue and profit

Turners.
Automotive Group

Revenue	)
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\$163.8m, +44%

**Net Profit Before Tax** 

\$14.2m, +21%

**Net Profit After Tax** 

\$10.0m, +18%

**Shareholders' Equity** 

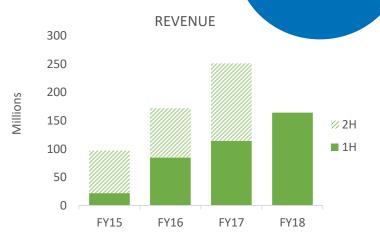
\$200.7m as at 30 Sep 17

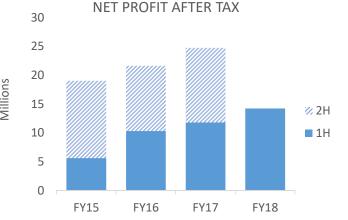
Q2 Dividend 3.0 cps

**Total HY Dividend 6.0cps** 

**Earnings Per Share** 

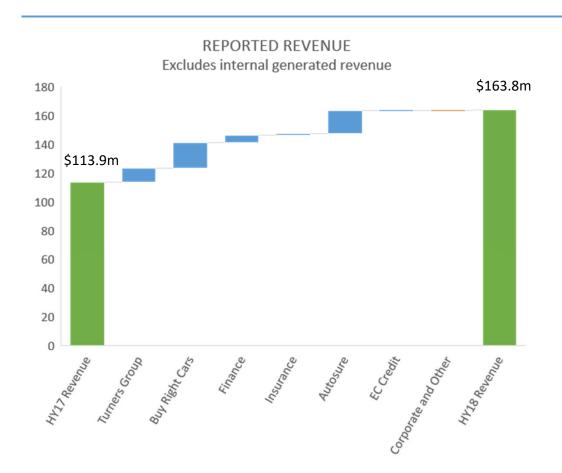
**13.4cps** 











- Organic growth underpinned by strong used car sales and loan origination across the market
- Improvement in retail "end-user" sales in Turners Cars driving growth in finance and fleet margins (fixed price sales up 20% YoY)
- Continued growth in MTF non-recourse lending product. Loan book at \$51m at end of Sept 2017
- Autosure business performing well and integration well underway







- Turners Group performance from Trucks and Machinery, further improvement in finance and insurance sales
- Finance result improvement due to increase in ledger up 53% (growth from captive retail and MTF channels)
- Finance provisions have increased as size of ledger has grown
- Insurance showing pleasing growth in policy sales and GWP balanced by a conservative position on reserving for claims
- Corporate costs impacted by acquisition amortisation and increased interest on acquisition funding
- Increase in captive finance referrals resulting in upfront expensing of commissions at group level



## **BALANCE SHEET**

\$000s	HY18	HY17	
Cash and cash equivalents	69,472	14,903	
Finance Receivables	269,229	176,052	
Inventory	42,143	44,028	
Property, Plant and Equipment	23,736	13,856	
Other Assets	49,415	50,975	
Intangible Assets	171,527	133,269	
TOTAL ASSETS	625,522	433,083	
Borrowings	306,786	198,849	
Other Payables	35,164	33,025	
Deferred Tax	20,044	10,698	
Insurance Contract Liabilities	44,456	11,560	
Other Liabilities	18,336	27,630	
TOTAL LIABILITIES	424,786	281,762	

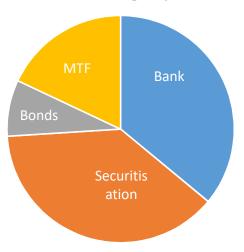
- Increase in cash balances due to transfer of Autosure Insurance liabilities on 31 March 2017
- Growth in Finance Receivables and acquisitions driving increased borrowing
- Property, plant and equipment includes Buy Right Cars and acquisition of greenfield sites
- Borrowings increased in line with demand for finance
- Insurance contract liabilities include Autosure
- Deferred tax increase reflects gross up of Goodwill for acquisition of Autosure



# **FUNDING MIX**

	HY18 \$m	% of Total	HY17 \$m	% of Total
TOTAL ASSETS	626		433	
Equity	201	32%	151	35%
Convertible bonds	26	4%	26	6%
Securitisation Funding (BNZ)	114	18%	-	
Bank Funding [Corporate BNZ & ASB]	112	18%	126	29%
MTF Finance Receivables Funding	55	9%	46	11%
Insurance Contract Liabilities	45	7%	12	3%
Life Investment Contract Liabilities	8	2%	16	4%
Payables and Deferred Revenue	45	7%	45	10%
Deferred tax liability	20	3%	11	2%

FY17 Borrowings by Source



- Extension of securitisation funding programme underway
- Banking syndication in progress

## OPERATING ENVIRONMENT

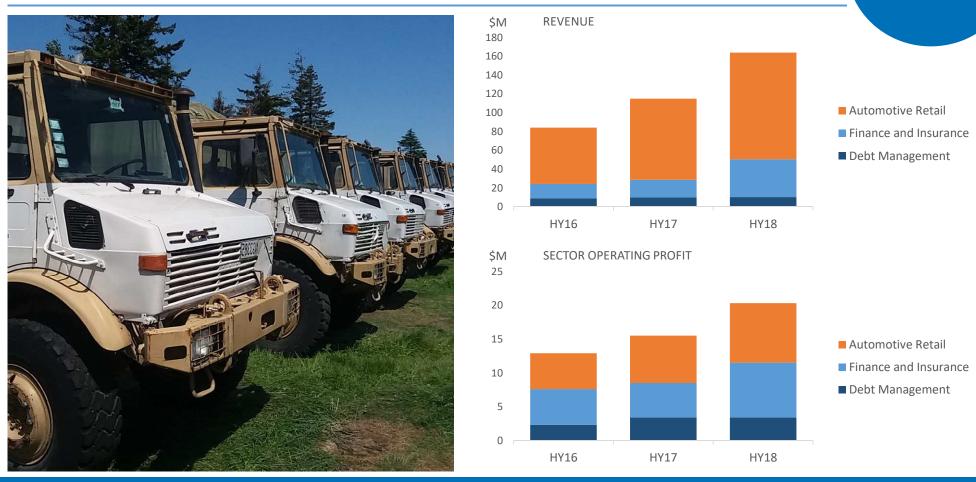




- Used vehicle market continuing to grow:
  - Used cars up 1% YOY
  - Used trucks up 5% YOY
  - Damaged and end of life up 10% YOY
- 12% increase (14,000 units) in number of used import cars coming into NZ Sept YTD
- New car registrations (passenger and light commercial) up 9.8% to 112,000 units registered Sept YTD.
- Number of registered dealers up 7% to 3,500 (an increase of 37% since 2012)
- Additional supply and increased competition leading to some margin pressure

# **DIVISIONAL RESULTS**

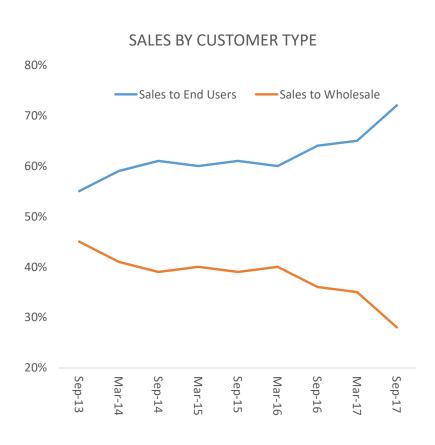




#### **AUTOMOTIVE RETAIL**

Revenue \$113.5m +32%, Op Profit \$8.8m +27%

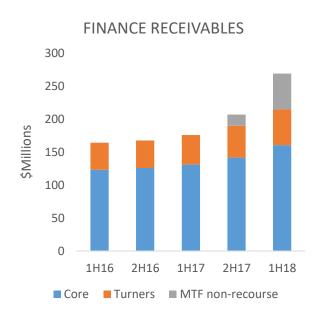




- Focus on higher margin sales helping to offset price competition:
  - Continuing increase in fixed price sales up 20% YoY
  - Sales to end users were 72% of all car purchases in H1 FY18 (64% Sept 16)
- Corresponding increase in finance contract sales (23% increase in loans written, 22% increase in MBI policies sold)
- Expansion of physical footprint with new sites for both Cars and Trucks & Machinery
  - Penrose Auckland (new) Buy Right Cars site
  - Wiri Auckland (replacement) Trucks and Machinery
  - Porirua Wellington (replacement) Cars
  - Whangarei (replacement) Cars
  - Hamilton (new) Trucks and Machinery
- Progressing opportunity to offer service and maintenance
- Refreshed management team at Buy Right Cars

# FINANCE Revenue 17.8m +39%, Op Profit \$5.5m +12%





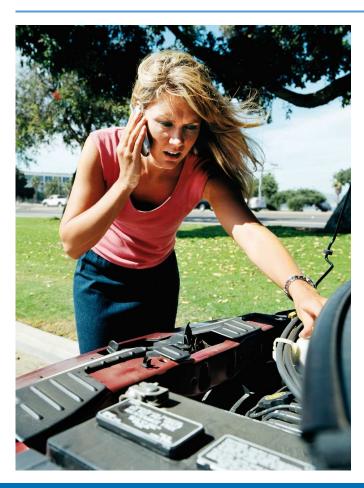


- Finance receivables growth has continued, up 30% to \$269.2m from March 2017
- Continued enhancements of online loan approval platform AutoApp
- Non-recourse lending product for MTF network remains very popular, loan book at \$51m
- Focus on building and driving growth out of the referral base of dealers and brokers
- Account instalment arrears tracking at 1.05% (1.00% at Sept 16 YTD)
- Integration and consolidation of finance brands into single entity is progressing well

#### **INSURANCE**

Revenue \$22.4m +345%, Op Profit \$2.6m (HY17: \$0.1m)





- Continuing innovation dealer loyalty scheme, EV breakdown cover, refreshed loan repayment insurance products
- Continue to build claims reserves over and above actual losses, in conjunction with close monitoring of risk profiles and claims management
- GWP ahead of expectations YTD
- Use of data analytics across the business to better understand claims and pricing by portfolio and vehicle category
- Consolidation of insurance brands into single entity is progressing well
- Improved performance in life products through new distribution arrangements

#### DEBT MANAGEMENT

Revenue \$10.2m +4%, Op Profit \$3.4m (HY17: \$3.4m)



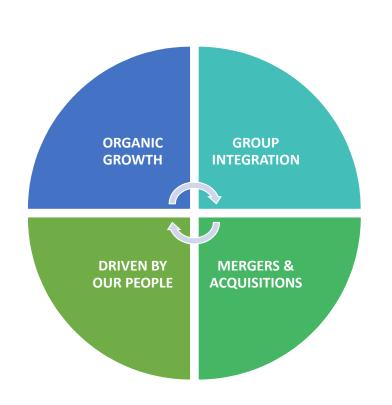


**EC**Credit Control

- Business continues to perform well, remains highly cash generative
- Continue to increase debt load from key corporate accounts at expense of competitors
- Strong Terms of Trade product sales in both NZ and Australian markets (17% up YTD)
- Focus on building analytics capability and efficiencies in contact centre - new Auto Dialler technology introduced with encouraging results.
- Partnership established with IODM, an Australian based online automated accounts receivable solution provider, to resell IODM products and exclusive partnership for provision of debt collection services
- Result includes \$240k unredeemed voucher release (\$600k Sept 2016)







ORGANIC GROWTH: Identify opportunities to grow each business: More customers, more products and services, more channels, better technology

GROUP INTEGRATION: Cross selling product across the group, and building a common operating and funding platform for the finance businesses

MERGERS AND ACQUISITIONS: Target businesses that build capability/scale and have sustainable earnings and growth potential

OUR PEOPLE: Invest into upskilling and rewarding our people to encourage them to strive for growth

### 2H18 OUTLOOK





- · Organic growth through innovation
- Expand physical footprint through extension and development of new sites for both Cars and Trucks & Machinery
- Develop bundled approach to finance and insurance
- Consolidation of finance entities and insurance entities into single operating platforms
- Build on existing capability to offer servicing and maintenance
- Continue to assess M&A opportunities to build market share, particularly in Automotive Retail

#### Firmly on track to achieve FY18 Guidance

Net Profit Before Tax of \$29m to \$31m (represents an 18% to 26% increase on FY17, or 10 to 14% excluding acquisitions)



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- II. The occurrence of catastrophic events with a frequency or severity exceeding our estimates;
- III. The legal environment;
- IV. Loss of services of any of the company's officers;
- V. General economic conditions; and
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